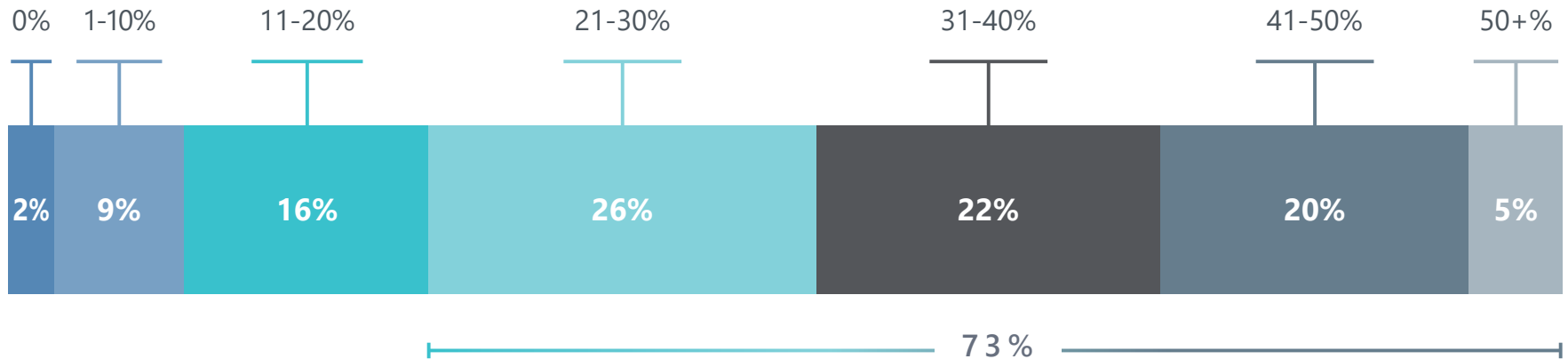


FIGURE 1

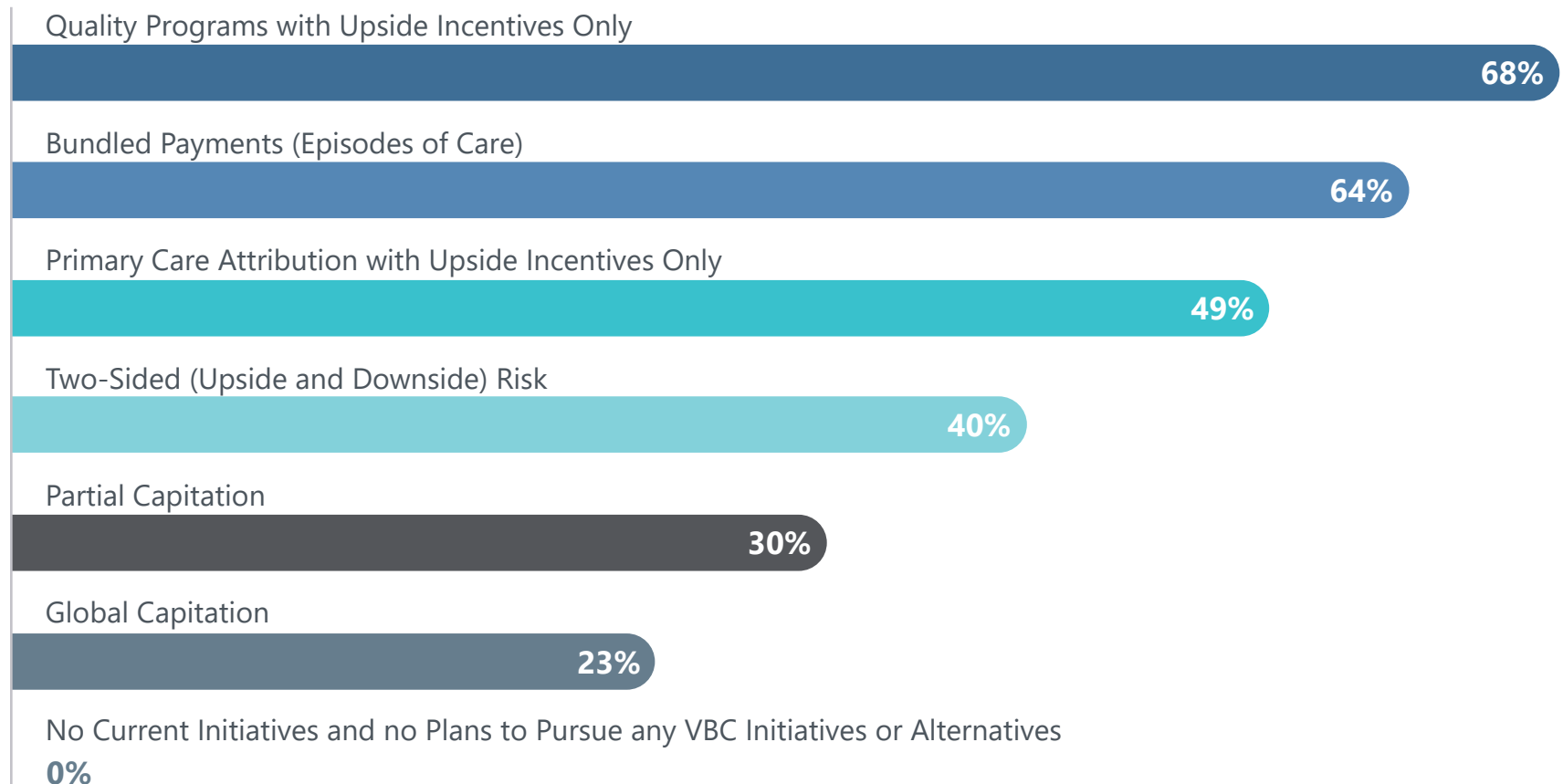
Percentage of Provider Contracts Currently Tied to VBC



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 2

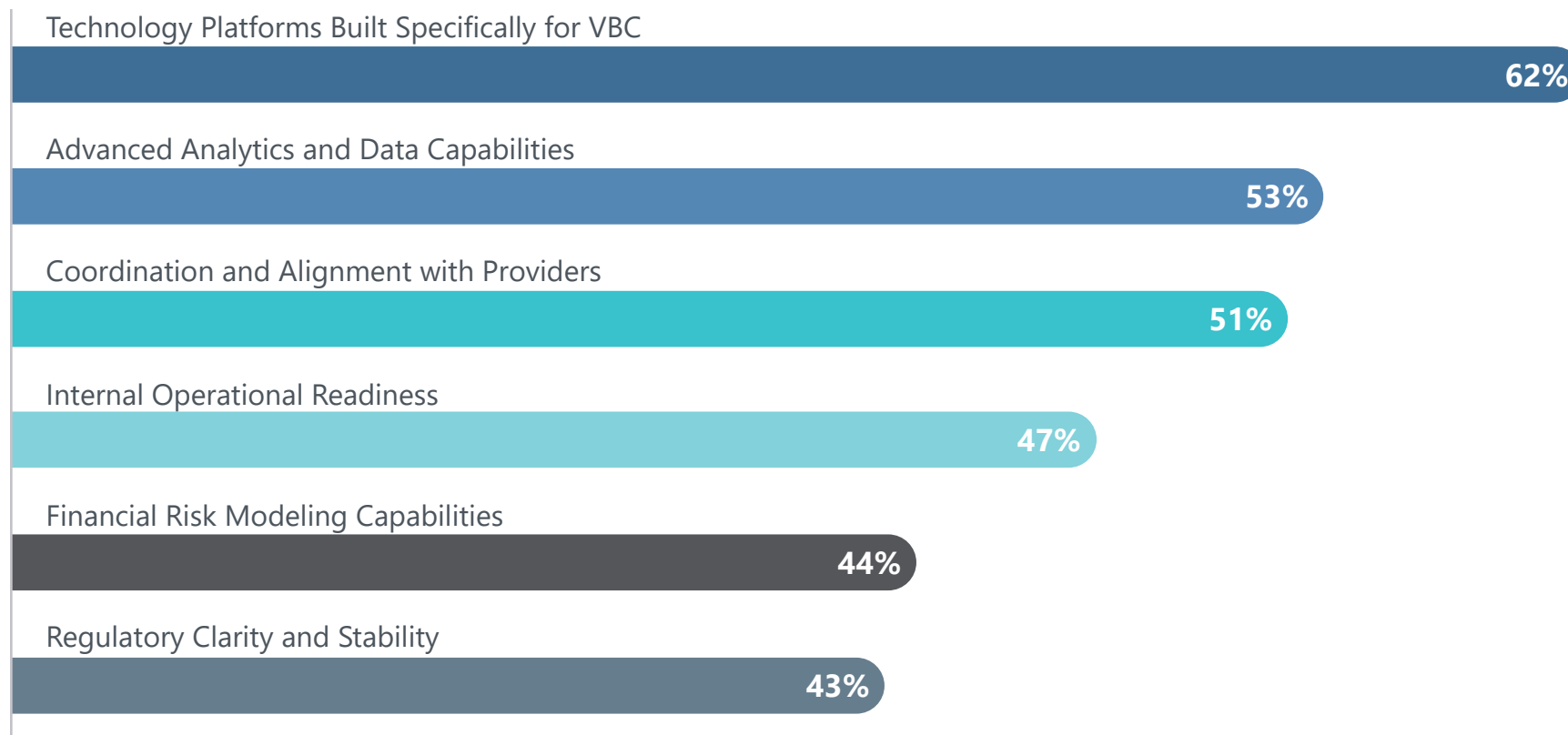
VBC Initiatives and Alternative Payment Models Organizations are Actively Engaged in Now, or Planning to Pursue



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 3

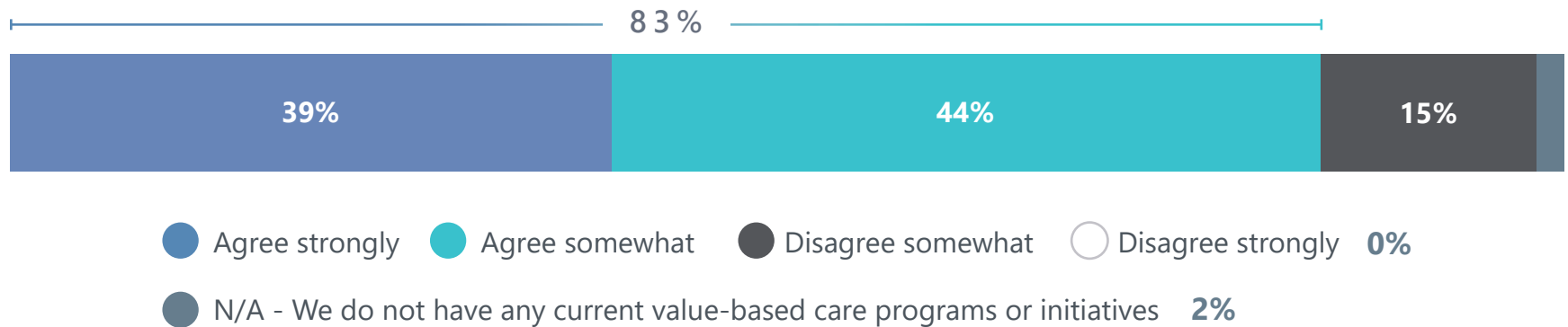
Top Three Factors Ranked for Successfully Implementing and Scaling VBC Within Organization



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 4

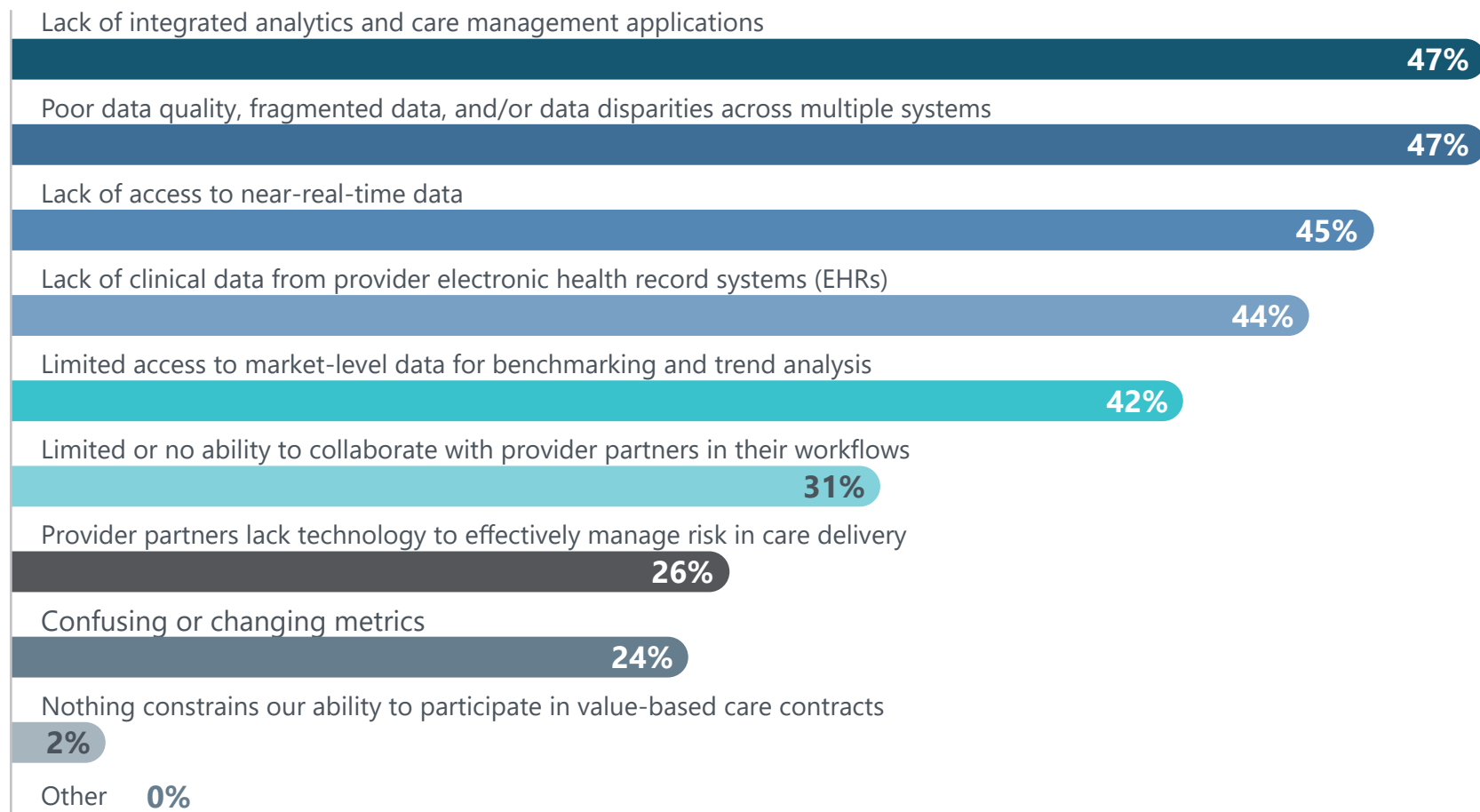
Agree or Disagree: **We Are Not Currently Achieving the Cost and Quality Outcomes Expected from Our VBC Programs and Initiatives.**



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 5

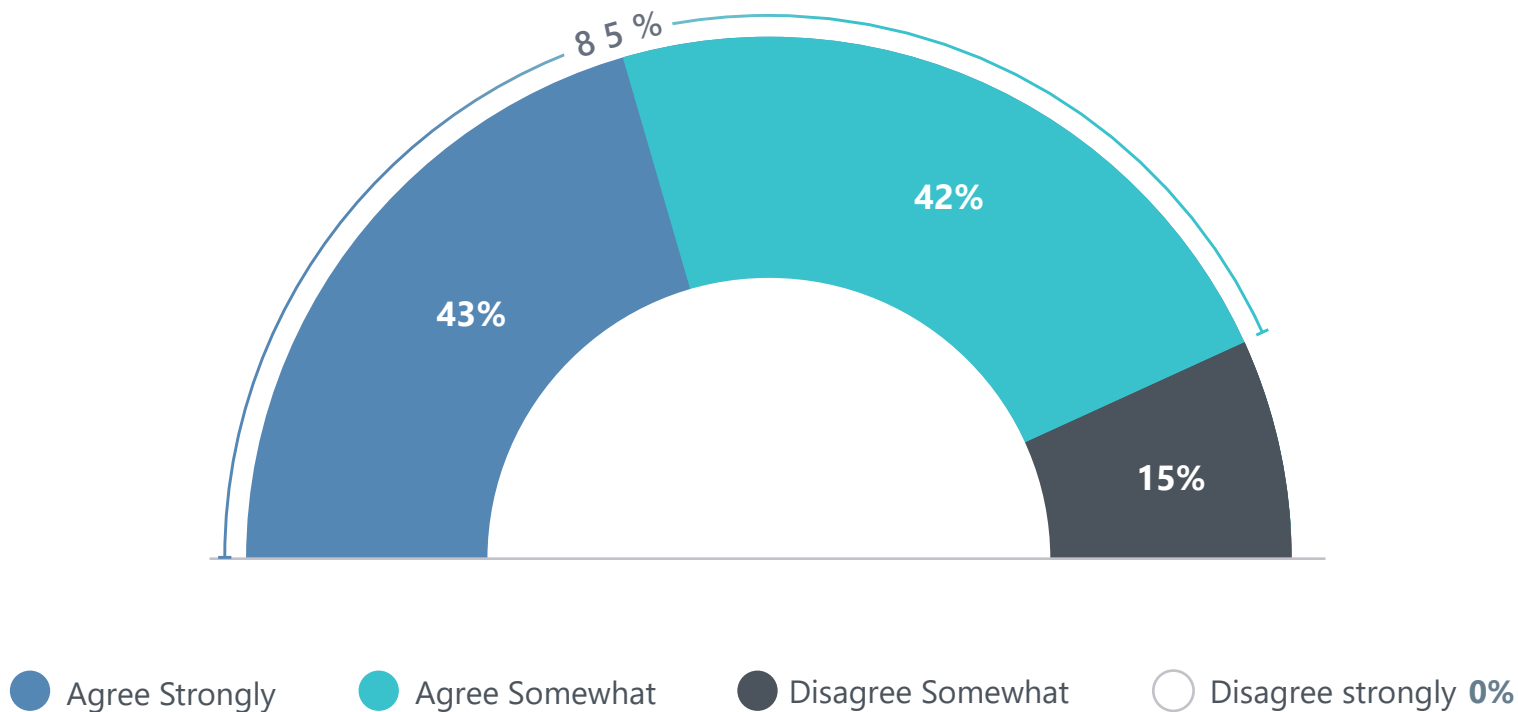
Top Constraints on Organization's Ability to Effectively Participate in VBC Contracts



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 6

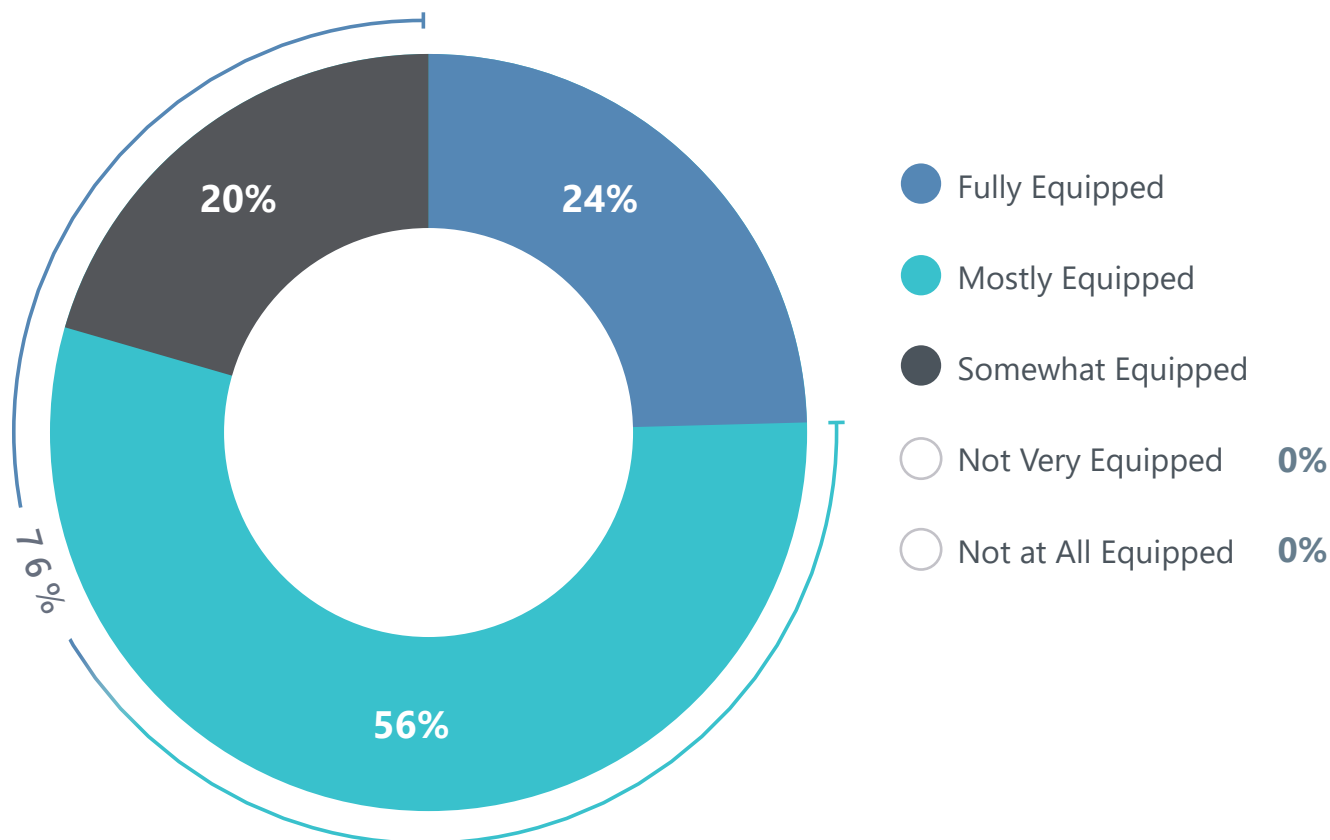
Current Interoperability Challenges Negatively Impact Participation and Performance in VBC Programs



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 7

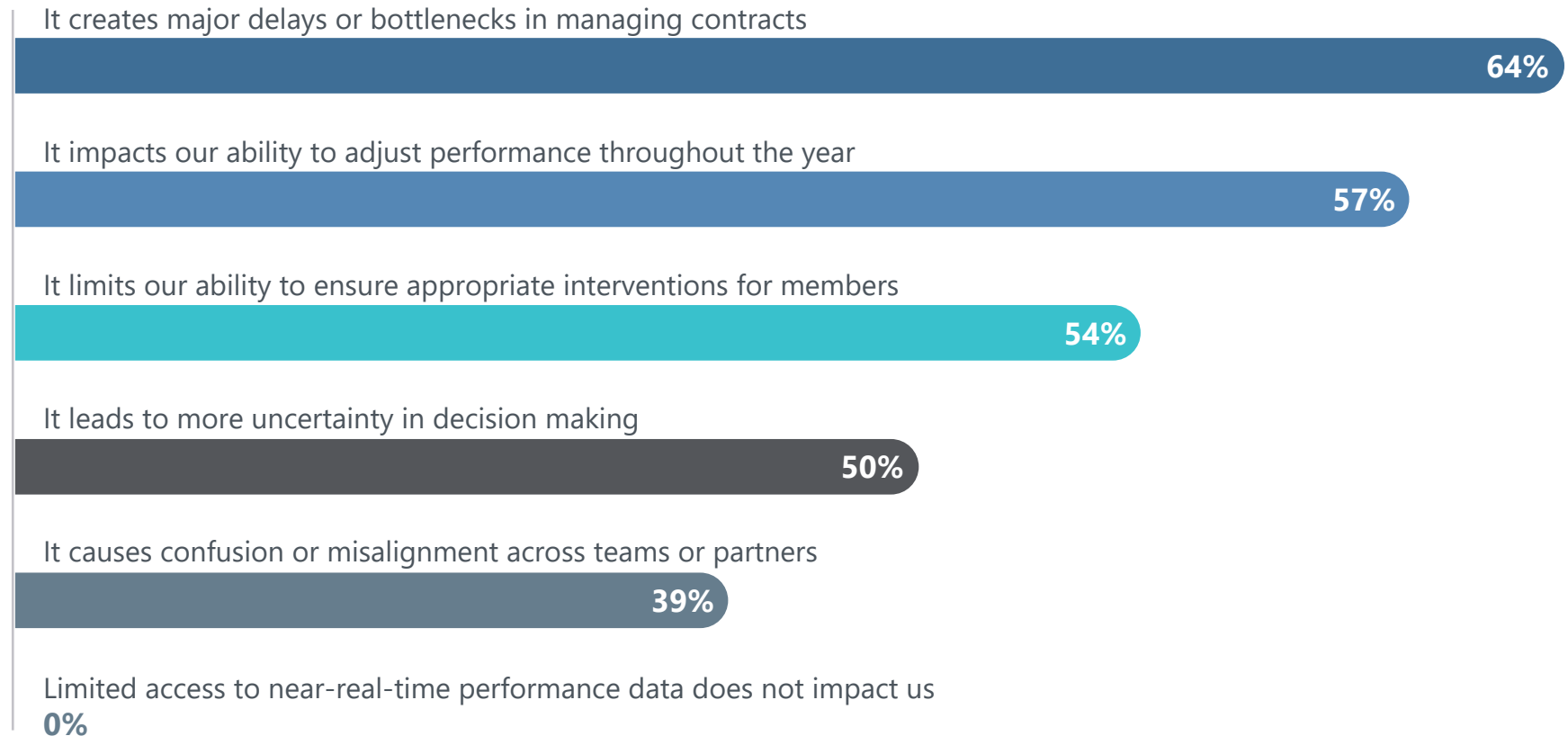
Organization's Level of Current Technology to Support the Expansion or Advancement of VBC Models



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 8

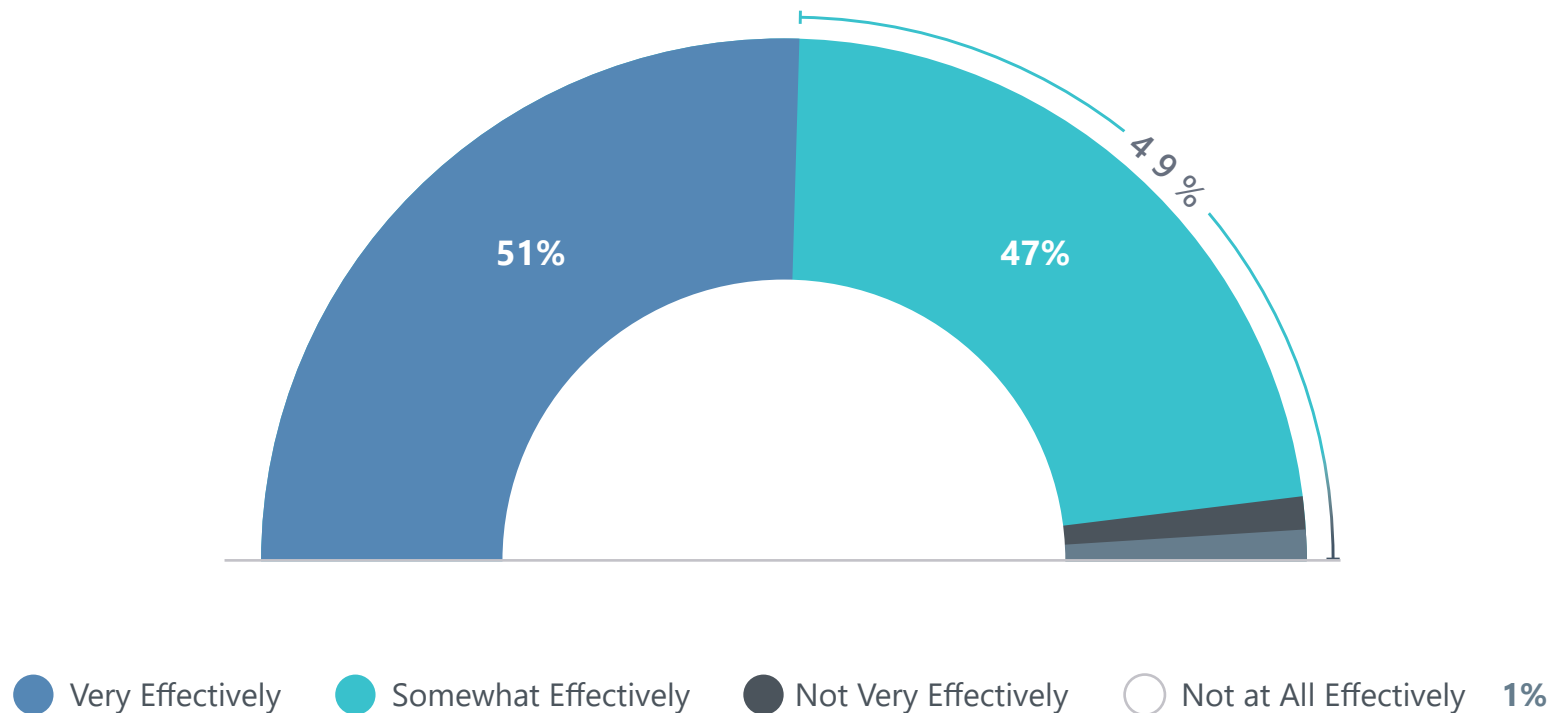
Impact of Limited Access to Near-Real-Time Performance Data on VBC Contract Management



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 9

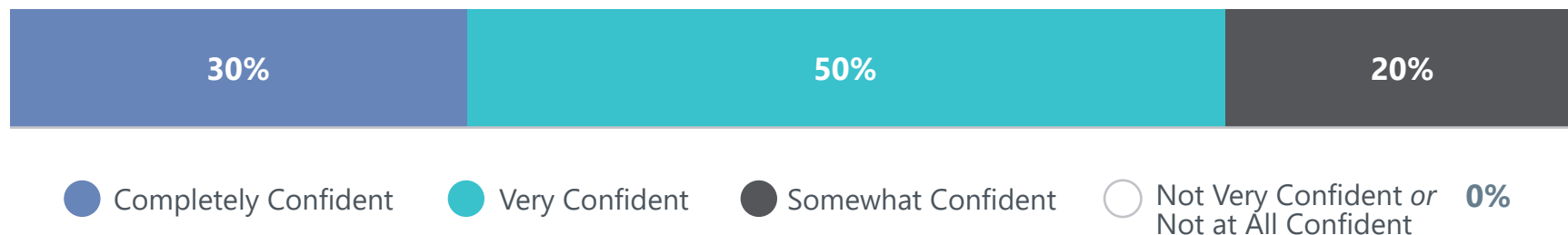
Effectiveness of Collaboration with Provider Partners to Align on Risk and Execute VBC Program Goals



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 10

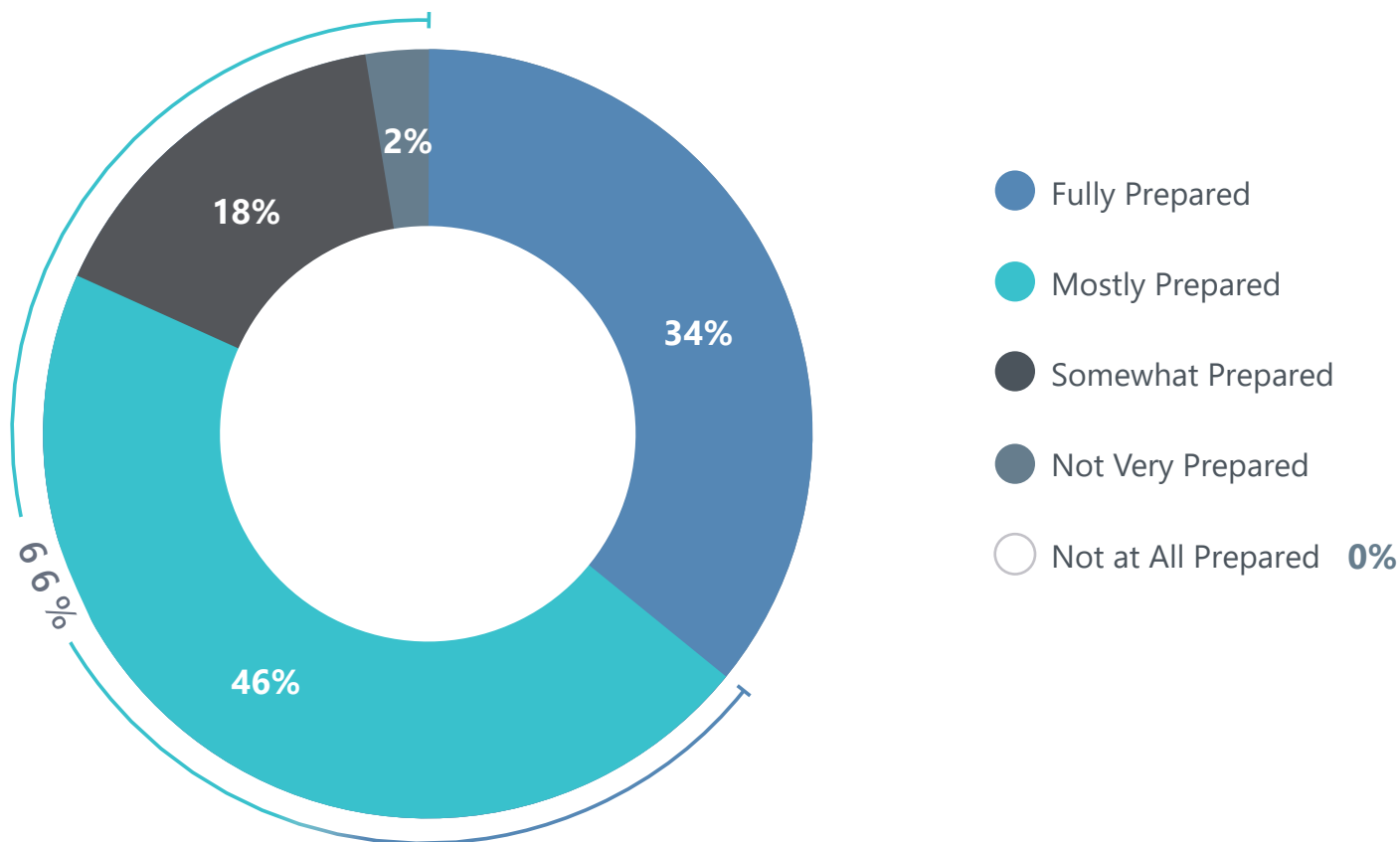
Confidence in Forecasting Financial Risk and Modeling Performance for VBC Contracts



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 11

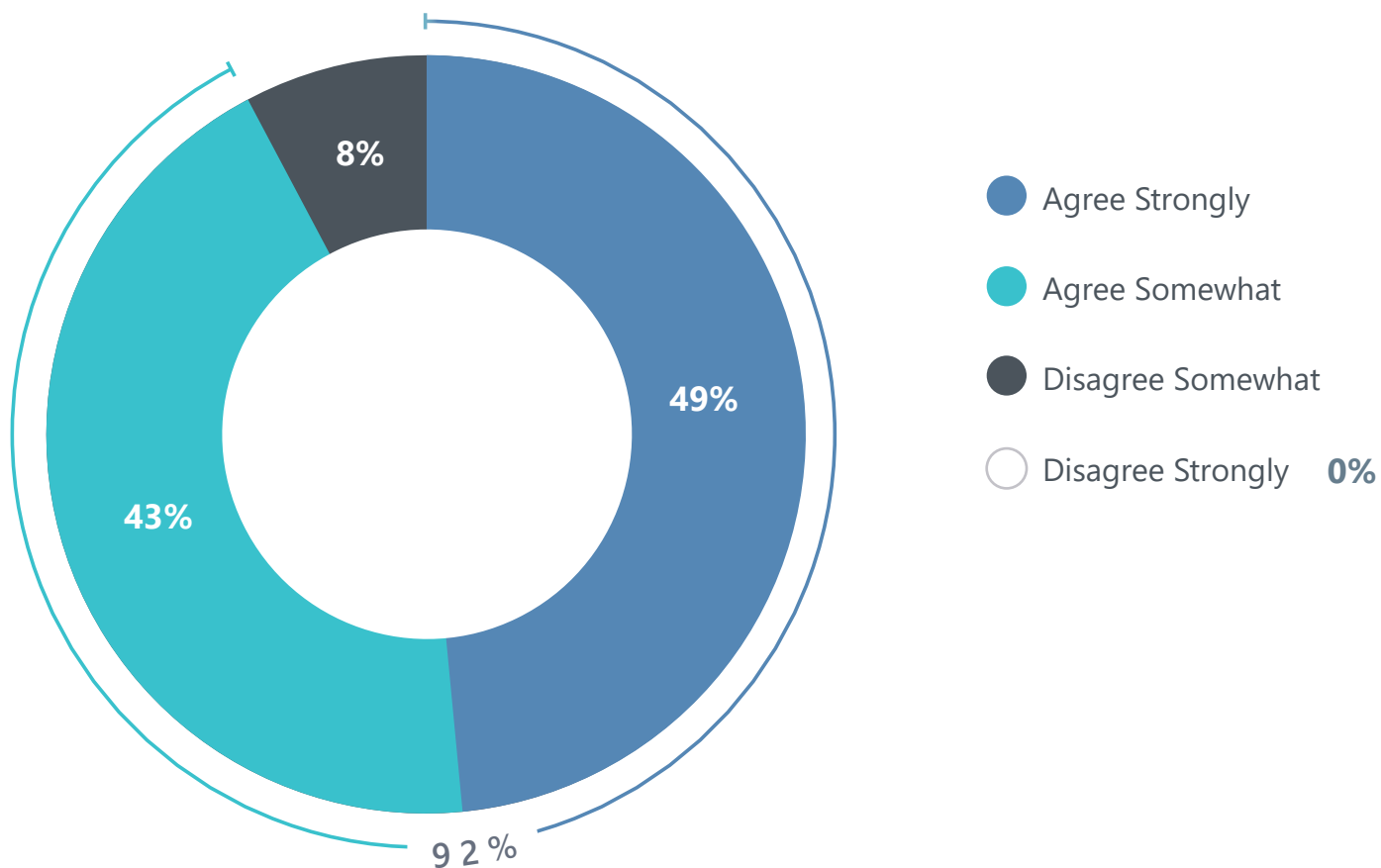
Preparation Level of Technology and Data Infrastructure to Support AI-Driven Decision Making in VBC



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success

FIGURE 12

Not Having a Single, Connected Source of Data is a Major Barrier to Scaling AI use in VBC



SOURCE: Results from a survey conducted by Wakefield Research of 100 U.S. executive decision-makers with a minimum seniority of VP at health plans (payers) between May and June 2026. Results are subject to sampling variation. Full explanation of survey methodology available at www.cedargate.com/the-path-forward-for-value-based-care-payer-success